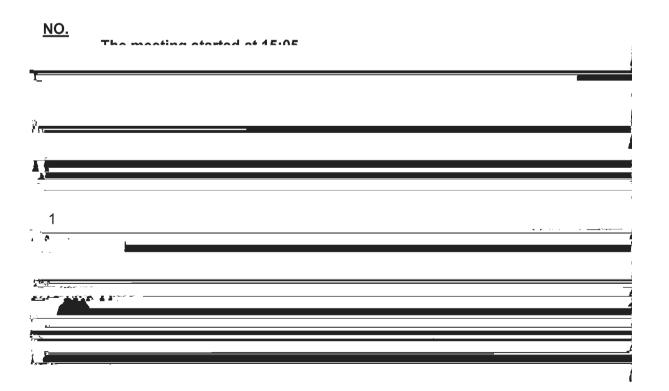
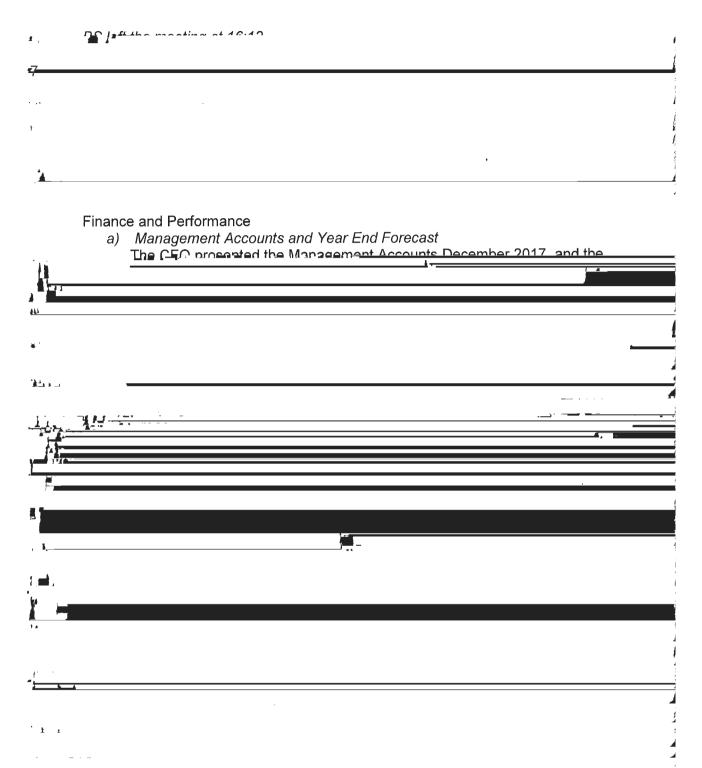
ACTIVATE LEARNING

BOARD OF GOVERNORS

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	Tracey James Sally Dicketts Pauline Odulinski Malcolm Wicks James Dipple	Acting Chair Chief Executive Officer	
	Evelyn James Ben Sims	(as indicated in the minutes) Staff Governor	
	Anja Owona Okoa	Student Governor	
IN ATTENDANCE	Stephen Ball Lee Nicholls Anne Haigh-Smith Judith Williams	Chief Finance Officer Deputy Chief Executive Officer Director of Applied Learning Foundation National Leader of Governance	
CLERK:	Jamie Wade		



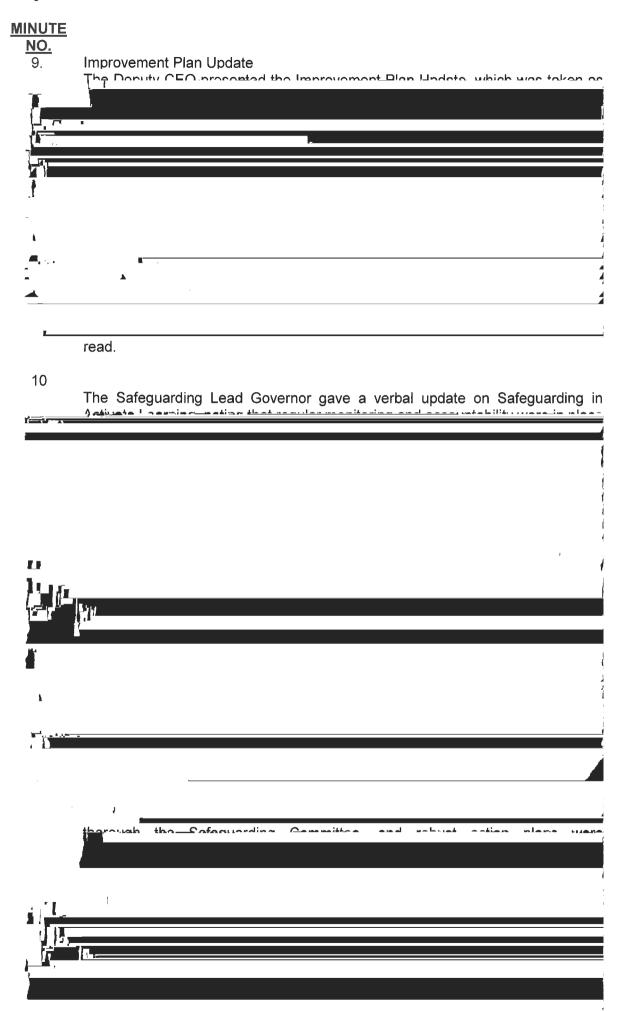
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outlined the main reasons for the variance from budget – reduced 'adult' income and Levy payment delays

BS re-joined the meeting at 16:14.

The Board considered the risk associated with the reforecast, including the effect (due to lag funding) of 2017/18 student recruitment on next year's income, and the impact of cost savings on the scalability of Group Services. The Board discussed the challenges around apprenticeships, and lessons learnt from the acquisition of ATG training.



9		
MINUTE NO.		ACTION
15.	Evaluation The Board conducted a brief evaluation of the meeting, and noted their comments on the Board papers. Agenda Item: May Away Day	
	Review of Board Papers and Circulation	Clerk
16	Anv Other Pusiness Judith Williams, National leader of Governance, explained the support being given an helpful of the Association of Colleges, which would include an observation	
1	186 Qp	